

Borneo ADR WEEK 2026



13 – 15 MAY 2026

KUCHING, SARAWAK, MALAYSIA

Organised by:



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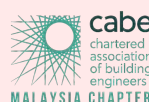
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Hong Kong Institute of Construction Adjudicators



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CONSTRUCTION CLAIMS & ADR CONFERENCE SABAH & SARAWAK 2026

HRDC CLAIMABLE AND CPD/CCD POINTS:



BOARD OF ARCHITECTS MALAYSIA
4 CPD Points

BOARD OF QUANTITY SURVEYORS MALAYSIA
3 CPD Points

CONSTRUCTION INDUSTRY DEVELOPMENT
BOARD
10 CCD Points

FORMAT IN PERSON

15 May 2026 (Friday)

The Waterfront Hotel Kuching, Sarawak, Malaysia

9.00 AM - 5.30 PM

REGISTRATION FEE

NORMAL
REGISTRATION
RM699.00

MEMBER OF SUPPORTING
ORGANISATIONS
RM629.10

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Special Rate for Group Registration also available.
Please contact us at reg@L2icon.org for information.



Scan to Register





15 MAY 2026 | KUCHING, SARAWAK

We're excited to share that **Borneo ADR Week 2026** returns to Kuching, Sarawak. Building on the momentum of our previous editions, this year's programme centres on practical conversations, stronger regional connections, and real collaboration across the ADR and construction ecosystem.

At the heart of the event is the **Construction Claims and ADR Conference Sabah & Sarawak 2026**, a familiar anchor for many returning participants. The conference will once again bring together practitioners, industry experts, and organisations for grounded, region-relevant discussions on construction claims and dispute resolution, shaped by real on-the-ground experience.

To set the tone for the conference, we will be hosting a Welcome Reception on the evening of 14 May 2026, the day before the conference. Alongside this, we welcome conversations with organisations interested in collaborations, sponsorship opportunities, or hosting a side session aligned with the week's focus during Borneo ADR Week 2026.

We look forward to welcoming everyone back to Kuching for a meaningful exchange, partnership-building, and renewed energy for the work we do in the ADR space.

ABOUT THE ORGANISERS



Legal Plus was set up in 2014 by YA Bhg Tun Zaki Azmi, Chief Justice of the Dubai International Financial Court in United Arab Emirates (UAE) and retired Chief Justice of Malaysia as Chairman, YBhg Tan Sri James Foong, Chairman of Ombudsman for Financial Services and retired Federal Court Judge, Malaysia and Ms Catherine Eu, retired Executive Director of the Bar Council, Malaysia as Directors. The main objective of Legal Plus is to provide continuing professional training, public seminars and events pertaining to legal issues and legal compliances for various professions, trade, industries and enterprises. For more information on Legal Plus, please visit www.legalplus.com.my



L2 is a professional platform supporting the construction and dispute resolution ecosystem across Asia, offering a trusted platform for community connection, collaboration, and the advancement of professional capability and industry practice.

For more information, please visit www.L2icon.org.

BAW 2026 CALENDAR



**Construction Claims & ADR Conference
Sabah and Sarawak 2026**

15 May 2026 (Fri)
9.00am – 5.00pm
@Waterfront Hotel Kuching



**Welcoming Reception for Borneo ADR
Week 2026**

14 May 2026 (Thu)
5.30pm – 7.00pm
@Waterfront Hotel Kuching



**Transforming “Disputes” into
“Dialogue” through Visual Clarity**

14 May 2026 (Thu)
9.00am – 1.00pm
@PCSS Office



Private Session

14 May 2026 (Thu)



Stay tuned for more events during BAW 2026!



CONFERENCE VENUE

THE WATERFRONT HOTEL, KUCHING



Special Room Rates for BAW 2026 Participants

Immerse yourself in comfort and style at Borneo ADR Week 2026, hosted at The Waterfront Hotel in Kuching. Enjoy exclusive corporate rates while taking in stunning views of the city and waterfront (subject to availability).

ADDRESS:
68, Jalan Tun Abang Haji Openg, 93000
Kuching, Sarawak
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RESERVATION:
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reservation@thewaterfrontkuching.com
Call: +60 82 - 227 227



Corporate Rates (Nett per room)	Special Rate (1 Breakfast)	Special Rate (2 Breakfasts)	Normal Rate (1 Breakfast)
Premier King City View (1 King Bed)	RM328	RM348	RM438
Premier King River View (1 King Bed)	RM338	RM358	RM456
Club Floor King River/City View (1 King Bed)	RM438	RM528	RM534
Club Floor King Suite City View (1 King Bed)	N/A	RM578	RM684



A Flagship Conference of



CONSTRUCTION CLAIMS & ADR CONFERENCE SABAH & SARAWAK 2026



MEET OUR SPEAKERS & MODERATORS

OPENING REMARKS KEYNOTE ADDRESS SPECIAL ADDRESS



DATO' MARY LIM THIAM SUAN
President, AIAC Court of Arbitration
and Retired Federal Court Judge of Malaysia



JUSTICE DATO' RHODZARIAH BINTI BUJANG
Federal Court Judge of Malaysia
Managing Judge of Sarawak



YBRS. IR. TS. GS. BR. DR. CASSIDY ANAK MORRIS
Director of Public Works Sarawak

SESSION 1: Resolving Construction Dispute Effectively in the Borneo Region - Shall We Choose CIPAA, Arbitration, Court Litigation or Mediation?



ANDREW HENG
Senior Partner,
Zain Megat & Murad
MODERATOR



**JUSTICE TUAN AZLAN
BIN SULAIMAN**
High Court Judge of
Kuala Lumpur (Construction)



TAN KEE HENG
Managing Partner,
S.K. Ling & Tan Advocates



JESUSITO MORALLOS
President, SCL Philippines;
Senior Partner, Follosco
Morallos & Herce



JEREMY HO
Partner,
Ho Chong Yong

SESSION 2: Time at Large - When Does Time for Completion Become at Large?



ADRIAN SEE
Managing Partner,
Belden
MODERATOR



LAM KO LUEN
Managing Partner,
Shook Lin & Bok



SR. JOHN WONG
Director (Quantum & Delay),
Charlton Martin Consultants



KELVIN AW
Partner, CMS Singapore;
Director, Holborn Law LLC



KUA LAY THENG
Partner,
Wong Partnership

SESSION 3: Debate 1 - Conditional Payment Applies Outside CIPAA: Yay or Nay? Debate 2 - Mandatory Mediation for Construction Dispute: Yay or Nay?



**DATO' MARY LIM
THIAM SUAN**
President, AIAC Court of
Arbitration and Retired Federal
Court Judge of Malaysia
MODERATOR



**IR. PROFESSOR
CHRISTOPHER TO**
Arbitrator, Adjudicator,
Mediator and Adjunct
Professor



**IR. HARBANS
SINGH KS**
Principal, HSKS Dispute
Resolution Chambers



DEEPAK MAHADEVAN
Partner,
Azmi Fadzly Maha & Sim



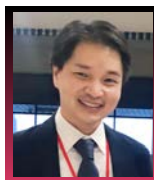
DR. MINLI TANG
Partner,
AllBright Law Offices



**SATINDER SINGH
SANDHU**
Managing Partner,
Sandhu & Co.



LYNDA LIM
Managing Director,
REX C Expert & Dispute Services



DATUK ROGER CHIN
Partner,
Chin Lau Wong & Foo



ALEX NGU
Managing Partner,
Alex Jason & Co.

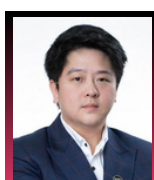
SESSION 4: Claims Management in Infrastructure Projects - How to Do It Better?



MICHAEL TONKIN
Partner,
HKA
MODERATOR



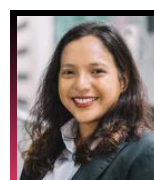
KAMILAH KASIM
Partner,
Rosli Dahlan Saravana
Partnership



STELLA KHO
Manager - Strategy &
Corporate Development
Department, Sarawak Energy



SHAUN KUMAR
Chief Executive Officer,
ADR Stop



MONISHA CHEONG
Associate Director,
LVM Law Chambers



SR. YOW KAH LUN
Chief Executive Officer,
Plus 3 Consultants

CONFERENCE PROGRAMME

15 May 2026 MYT +8

8:30 am

Registration

9:00 am

Arrival of VIP Guests

9:15 am

Opening Remarks

by **Dato' Mary Lim Thiam Suan**

President, AIAC Court of Arbitration and Retired Federal Court Judge of Malaysia

Keynote Address

by **Justice Dato' Rhodzariah binti Bujang**

Federal Court Judge of Malaysia and Managing Judge of Sarawak

Special Address

by **YBrs. Ir. Ts. Gs. Br. Dr. Cassidy Anak Morris**

Director of Public Works Sarawak

10:00 am

Coffee Break

10:30 am

Session 1: Resolving Construction Dispute Effectively in the Borneo Region – Shall We Choose CIPAA, Arbitration, Court Litigation or Mediation?

CIPAA aims to ease cash flow in the construction industry through a swift dispute resolution mechanism with temporary finality. Arbitration offers finality but often comes with higher costs. Court litigation allows for a two-tier appeal process, albeit with longer timelines, while mediation provides a voluntary and amicable avenue for dispute resolution. Each mechanism has its own strengths and limitations. But which dispute resolution mechanism is best suited for the construction landscape in the Borneo region? Join this panel session as our panelists share practical insights and experiences.

Moderator

Andrew Heng | *Senior Partner, Zain Megat & Murat and Director, ESG ADR Forum*

Speakers

YA Tuan Azlan Sulaiman | *High Court Judge of Kuala Lumpur (Construction)*

Tan Kee Heng | *Managing Partner, S.K. Ling & Tan Advocates*

Jesusito Morillos | *President, SCL Philippines; Senior Partner, Follosco Morillos & Herce*

Jeremy Ho | *Partner, Ho Chong Yong*

11:40 am

Session 2: Time at Large – When Does Time for Completion Become at Large?

"Time at large" is a situation fraught with uncertainty and significant legal consequences. When time for completion becomes at large, the contractor is no longer bound by the original completion date and is instead required to complete the works within a reasonable time. But what constitutes a "reasonable time"? In this session, our panelists will explore how time for completion becomes at large, strategies to prevent it from occurring, and the legal and commercial consequences once it does.

Moderator

Adrian See | *Managing Partner, Belden*

Speakers

Lam Ko Luen | *Managing Partner, Shook Lin & Bok*

Sr. John Wong | *Director (Quantum & Delay), Charlton Martin Consultants*

Kelvin Aw | *Partner, CMS Singapore; Director, Holborn Law LLC*

Kua Lay Theng | *Partner, Wong Partnership*

12.50 pm

Lunch

2.15 pm

Session 3:

Debate 1 – Conditional Payment Applies Outside CIPAA: Yay or Nay?

Section 35 of CIPAA prohibits conditional payment provisions in construction contracts. In *SPM Energy Sdn Bhd & Anor v Multi Discovery Sdn Bhd*, the Court held that this prohibition extends beyond CIPAA adjudication and applies equally to court proceedings and arbitration. Should conditional payment clauses be barred outside the CIPAA regime? What is the impact to the construction community? Join this lively debate as our debaters argue both sides of this important issue.

House A: This House believes that the prohibition of conditional payment provisions should be confined strictly to CIPAA adjudication and should not extend to court proceedings or arbitration.

House B: This House believes that conditional payment provisions should remain enforceable outside CIPAA adjudication.

Debate 2 – Mandatory Mediation for Construction Dispute: Yay or Nay?

The Borneo region has long embraced a culture of resolving disputes amicably—eschewing adversarial battles in favour of practical, win-win outcomes and the preservation of relationships. Mediation reflects these very ideals. But in today's high-stakes construction landscape, can these values be imposed? Does mandating mediation unlock a more efficient and collaborative industry or does it simply force unwilling parties through a procedural ritual, adding cost, delay and frustration before the real fight begins?

House A: This House believes that the mandatory integration of mediation into Malaysia's construction dispute resolution framework enhances its effectiveness, efficiency, and accessibility.

House B: This House believes that the mandatory integration of mediation into Malaysia's construction dispute resolution framework diminishes its effectiveness, efficiency, and respect for party autonomy.

Moderator

Dato' Mary Lim Thiam Suan | President, AIAC Court of Arbitration and Retired Federal Court Judge of Malaysia

Speakers

Ir. Professor Christopher To | Arbitrator, Adjudicator, Mediator and Adjunct Professor

Ir. Harbans Singh KS | Principal, HSKS Dispute Resolution Chambers

Deepak Mahadevan | Partner, Azmi Fadzly Maha & Sim

Dr. Minli Tang | Partner, Allbright Law Offices

Satinder Singh Sandhu | Managing Partner, Sandhu & Co.

Lynnda Lim | Managing Director, REX C Expert and Dispute Services

Datuk Roger Chin | Partner, Chin Lau Wong & Foo

Alex Ngu | Managing Partner, Alex Jason & Co.

Coffee Break

3.45 pm

4.10 pm

Session 4: Claims Management in Infrastructure Projects – How to Do It Better?

Prevention is better than cure. Dispute avoidance is often more effective than dispute resolution. Infrastructure projects typically involve multiple stakeholders and complex issues, in this circumstances, effective claims management is critical to managing financial, project and legal risks. As a key component of dispute avoidance and risk management, strong claims management can significantly improve project outcomes. In this session, our panelists will share practical strategies and insider tips on how to manage claims more effectively in infrastructure projects.

Moderator

Michael Tonkin | Partner, HKA

Speakers

Kamilah Kassim | Partner, Rosli Dahlan Saravana Partnership

Stella Kho | Legal Officer, Sarawak Energy

Shaun Kumar | Chief Executive Officer, ADR Stop

Monisha Cheong | Associate Director, LVM Law Chambers

Sr. Yow Kah Lun | Chief Executive Officer, Plus 3 Consultants

Closing Remarks

End

5.25 pm

5.30 pm

A Flagship Conference of



CONSTRUCTION CLAIMS & ADR CONFERENCE SABAH AND SARAWAK 2026

We accept ONLINE REGISTRATION and EMAIL REGISTRATION.

EMAIL REGISTRATION

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COMPANY/ORGANISATION

POSITION

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In your email, please state that you 'wish to register through HRDC' and include the following details: (1) Name of Participant; (2) Email; (3) NRIC; (4) Contact Number; (5) Company Name; and (6) Position.

For billing purposes, please provide: (a) Company Name and Company Address; and (b) Contact Person's Name and Email.

***Important:** Kindly ensure to email us your interest in HRDC registrations **before** the event commences. HRDC Registrations and Claims will not be accepted or entertained after the conclusion of the event. Thank you for your cooperation and understanding.

OPENING REMARKS



DATO' MARY LIM THIAM SUAN

President, AIAC Court of Arbitration
and Retired Federal Court Judge of Malaysia

Dato' Mary Lim Thiam Suan read law at the University of Leeds, UK and graduated with an LLB (Hons) degree. She has been admitted to Lincoln's Inn as a Barrister-at-law. She is now a Hon Bencher of Lincoln's Inn. In 1993, she obtained her Master of Laws degree from the University of Western Australia. Prior to her elevation to the High Court of Malaya, where she sat in the New Commercial Court, Dato' Lim served in various capacities at the Attorney General's Chambers of Malaysia. These include as Federal Counsel, Senior Federal Counsel, Senior Assistant Parliamentary Draftsman, Legal Advisor to the State of Negeri Sembilan, Deputy Head of Civil Division before finally retiring as Commissioner of Law Revision and Law Reform. Dato' Lim was the first judge of the Construction Court in Kuala Lumpur until her elevation to the Court of Appeal. She recently retired as a Judge of the Federal Court of Malaysia.

KEYNOTE ADDRESS



JUSTICE DATO' RHODZARIAH BINTI BUJANG

Federal Court Judge of Malaysia
Managing Judge of Sarawak

On behalf of

THE RIGHT HONOURABLE
DATUK HAJAH AZIZAH BINTI HAJI NAWAWI
Chief Judge of Sabah and Sarawak

Her Ladyship Justice Rhodzariah Bujang commenced her legal career as a judicial officer in November 1985. Over the course of her judicial service, she has held various key positions, including Magistrate, Sessions Court Judge, and Registrar of the High Court in Sabah and Sarawak, before being appointed as a Judicial Commissioner in January 2009.

In August 2011, Her Ladyship was elevated to the High Court in Sabah and Sarawak as a Judge of the High Court. She was subsequently elevated to the Court of Appeal in September 2017 and later to the Federal Court in March 2020, where she is presently serving.

Justice Rhodzariah has recently been appointed as the Managing Judge of the Sarawak Courts. In this capacity, Her Ladyship encourages judicial officers in Sarawak to explore and utilise alternative dispute resolution mechanisms, particularly mediation and negotiation, as an effective means of resolving legal disputes.

SPECIAL ADDRESS

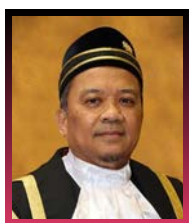


YBRS. IR. TS. GS. BR. DR. CASSIDY ANAK MORRIS

Director of Public Works Sarawak

An engineer by profession, Ir.Ts. Gs. Br. Dr. Cassidy Anak Morris received his Bachelor's Degree (Hons) in Civil Engineering from Universiti Kebangsaan Malaysia and later obtained his Master of Business Administration from Universiti Teknologi MARA. Dr. Cassidy was conferred his Doctorate from Universiti Teknologi MARA. He entered the State Civil Service as a Civil Engineer in Jabatan Kerja Raya Sarawak in 1998 and served in various capacities throughout a distinguished civil service career until his recent appointment as Director of Public Works Sarawak in May, 2024. He is a member of the Board of Engineers Malaysia (BEM) as Professional Engineer (Ir.), Member of Malaysia Board of Technologists (MBOT) as Professional Technologists (Ts.), Board of Geospatialist, and Association of Certified Construction & Project Development Managers, Malaysia and member of the Board of several Sarawak State agencies and statutory bodies.

SESSION 1:



**JUSTICE TUAN AZLAN
BIN SULAIMAN**

High Court Judge of
Kuala Lumpur (Construction)



ANDREW HENG

Senior Partner,
Zain Megat & Murad

MODERATOR

Y.A. Azlan Sulaiman was admitted and enrolled as an Advocate & Solicitor of the High Court of Malaya in August 1990 and spent the next 31½ years in continuous legal practice, focusing on civil, commercial, and corporate litigation and arbitration. In February 2022, he was appointed as a Judicial Commissioner of the Kuala Lumpur High Court and was confirmed as a High Court Judge in November 2024. Throughout his time on the Bench, he has served in the specialist courts of the Commercial Division of the Kuala Lumpur High Court, including as Judge of the Admiralty and Muamalat High Courts from February to August 2024, followed by the Intellectual Property High Court, and since September 2024, Construction High Court 2. Since joining the Bench in February 2022, Y.A. Azlan Sulaiman has written over 260 judgments, including 71 judgments on matters filed, heard, and decided in Construction Court 2 since September 2024.

Andrew Heng is a Senior Partner at Zain Megat & Murad (ZMM), where he leads the Construction & Energy Practice Group. He provides comprehensive litigation and advisory services to clients across various sectors, including construction, infrastructure, renewable energy, environmental, banking and insurance, property development, and manufacturing. Andrew represents clients in a wide range of construction disputes through arbitration, adjudication, and court proceedings. His expertise covers applications under the Arbitration Act 2005 and the Construction Industry Payment and Adjudication Act 2012, as well as restraining demands on performance bonds and handling construction-related tortious claims, such as professional negligence, occupiers' liability, nuisance, and trespass. Andrew has experience managing disputes related to complex infrastructure projects, including airports, highways, rail systems, waste-to-energy plants, large-scale solar facilities, solid waste treatment plants, wastewater treatment facilities, and electrical transmission towers. In addition, he advises both international and local clients on compliance of regulatory requirements set by the Construction Industry Development Board (CIDB). Andrew is empanelled as an arbitrator and adjudicator with the Asian International Arbitration Centre (AIAC) as well as a mediator with the Malaysian International Mediation Centre (MIMC). He is also a founding member of the ESG ADR Forum's Steering Committee, serving as the Director of its Professional Advancement and Community Engagement (PACE) Initiative. Andrew holds a Bachelor of Law from the University of London and a Master of Law from the University of Northumbria. He was called to the Bar of England and Wales in 2006 and subsequently to the Malaysian Bar in 2008. He is also a Fellow of the Chartered Institute of Arbitrators.



TAN KEE HENG

Managing Partner,
S.K. Ling & Tan Advocates

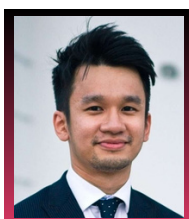
Tan Kee Heng is the Managing Partner of S.K. Ling & Tan Advocates in Kuching and has been in active legal practice for over 26 years, with extensive experience in corporate matters, civil litigation, and appeal cases involving various areas of law including corporate & commercial advisory, land disputes, land law (particularly related to land development issues in Sarawak), company law, construction law, arbitration and contract law. In addition, he has been appointed by the Chief Justice of Malaysia as a Commissioner for Oaths and appointed by the Attorney-General of Malaysia as a Notary Public. Notably, Mr. Tan is the author of the 4th Edition of Civil and Criminal Appeals in Malaysia which was launched in Kuala Lumpur on 30 January 2024 by the Chief Justice of Malaysia, Tun Tengku Maimun Tuan Mat. He is also the editor of the Borneo Law Reports (Volumes 1-10) and the advisory editor of the Malaysian Civil Procedure 2024 published by Sweet & Maxwell.



JESUSITO MORILLOS

President, SCL Philippines;
Senior Partner, Follosco
Morillos & Herce

Jesusito Morillos is both a lawyer and civil engineer. He is President of SCL Philippines; past Chairman, Philippine Institute of Arbitrators (PIArb) and of the Regional Arbitral Institute Forum (RAIF); past President, Philippine Institute of Construction Arbitrators and Mediators (PICAM), Past Dispute Resolution Administrator, Wholesale Electricity Spot Market (WESM); Senior Partner of Follosco Morillos & Herce; and Construction Law Expert of Legal Informatics. He is an accredited Arbitrator of the Philippine Dispute Resolution Center (PDRCI), Construction Industry Arbitration Commission (CIAC), Philippine International Centre for Conflict Resolution (PICCR), Wholesale Electricity Spot Market (WESM), Office for Alternative Dispute Resolution (OADR), Borneo International Center for Arbitration and Mediation (BICAM), and Korean Commercial Arbitration Board (KCAB) International. His expertise is in infrastructure/construction, energy, PPP and property development. He has been appointed arbitrator in an ICC arbitration seated in Singapore and in a hundred arbitrations in the Philippines. He has acted as counsel in a number of arbitrations before SIAC and HKIAC as well as in a hundred arbitrations in the Philippines. He also had part in an Originating Summons case before the Singapore International Commercial Court (SICC). He has also been appointed Dispute Board member in a number of infrastructure projects. He is Bid Challenge Tribunal (BCT) listee in the Millennium Challenge Account (MCA) of both Philippines and Mongolia. He has been appointed Dispute Board member and sole in a number of infrastructure projects in Philippines. He has also been appointed Expert Determinator by a Regional Bank in its dispute with a foreign contractor over a project in Philippines. He was the only speaker from Asia in Session No. 5: Adjudication of the UNCITRAL Colloquium on Possible Future Work on Dispute Settlement held in 2022. He was also a guest lecturer to the Heads of ASEAN Public Utilities/Authorities (HAPUA) on Dispute Settlement Leading Practice – Introduction to Energy Arbitration in the Philippines in 2024.



JEREMY HO

Partner,
Ho Chong Yong

Jeremy earned his law degree from the University of Liverpool, United Kingdom. He furthered his studies at Nottingham Law School to complete his Bar Professional Training Course (BPTC) and was called to the English and Wales Bar by the Honourable Society of Lincoln's Inn. Jeremy is admitted as an Advocate and Solicitor of the Malaya Bar in Kuala Lumpur and was later admitted as an Advocate of the High Court in Sabah & Sarawak in the State of Sabah. Jeremy has appeared before all levels of courts in Malaysia in both Malaya and Sabah. He is known for his practical approach, analytical skill and objectivity. Jeremy is an advocate practising in a wide variety of commercial matters including Arbitration, Adjudication, Mediation, Company and Shareholder Disputes, Breach of Contract, Banking Disputes, Bankruptcy, Conveyancing, Landlord & Tenant, Construction Disputes, Winding Up Proceedings, Negligence, Employment disputes, Will Writing, Divorce, Commercial Fraud, Civil and General Litigation. In the past, Jeremy was invited to share his knowledge and views to Pertubuhan Akitek Malaysia (PAM) architects on various clauses in the PAM Contract 2006. He has also given talks on the Statutory Adjudication mechanism provided under Construction Industry Payment and Adjudication Act 2012 (CIPAA) with the Sabah Builders Association and the Young Advocates Sabah (YAS) on various occasions. Jeremy is an EXCO member of the Sabah Law Association and also serves as an EXCO member for the Sabah Law Society, a statutory body established pursuant to Advocates Ordinance (Sabah Cap. 2) which governs and regulates the law profession in the state of Sabah. Jeremy currently is the chairperson for MyConsti and Malaysian Agreement 1963 (MA63) in Sabah Law Society. Jeremy has participated and organised meetings with both the Federal Government of Malaysia and the State Government of Sabah representatives on the status and progress of MA63. Jeremy has also co-authored and written an article on Anti-Hopping Laws and the way forward which was published in the Current Law Journal entitled: Sabah Legislative Assembly Dissolved: Anti-Hopping Law In A Hindsight? [2021] 1 LNS(A) iii. Jeremy also currently serves as a legal adviser to non-governmental organizations amongst others, his alma mater high school, Sabah Tshung Tsin Alumni, and Persatuan Penjaja Dan Peniaga Kecil Daerah Keningau.

SESSION 2:



ADRIAN SEE
Managing Partner,
Belden

MODERATOR

Adrian is the Managing Partner of Belden Advocates & Solicitors, a boutique legal practice specialising in construction & engineering dispute resolution. He is an accredited AIAC, THAC and AiADR arbitrator, AIAC panel CIPAA adjudicator, mediator and a Fellow of CIARB, MIARB and AiADR. Adrian focuses on the construction, engineering, oil and gas, energy and utilities industries. His practice area involves contract drafting, handling claims and disputes in the construction, engineering and energy sectors as well as servicing these clients' needs when they have industrial relations disputes. Adrian also provides on-project legal advisory and works seamlessly with claims consultants on claims management and early dispute avoidance initiatives. He has appeared at all levels of the Malaysian court system, and in domestic and international arbitrations. Adrian's expertise includes other forms of dispute resolution such as adjudication, mediation, expert determination and early neutral evaluation. Adrian's notable cases include acting for contractors in high-value projects such as the KL main sewerage pipeline project, design, fabrication and installation of specialised steel and sub-sea structures, mixed development projects, professional fee claims and installation of high-voltage distribution lines.



LAM KO LUEN
Managing Partner,
Shook Lin & Bok

Ko Luen is the Managing Partner in the firm of Shook Lin & Bok, Kuala Lumpur where he co-heads the Dispute Resolution Practice Group and heads the Building, Construction & Engineering department, the Arbitration (International & Domestic) department and the Insurance department. He was the President of The Malaysian Institute of Arbitrators (MIARB) from June 2013 to June 2015. Ko Luen has been in practice for over 28 years and he appears as counsel in court, arbitration and adjudication hearings and also sits as an arbitrator and adjudicator. He is currently listed in the panel of arbitrators of the AIAC, BICAM, HIAC, KCAB International, MIARB, MIAC, SCIA, SCIAHK and THAC. He is also a member of List of Arbitrators of HKIAC and in the panel of adjudicators of AIAC. Ko Luen has contributed in several legal publications including a chapter in the textbook "The Developing World of Arbitration – A Comparative Study of Arbitration Reform in the Asia Pacific" by Hart Publishing, in the CDR "Essential Intelligence: The Belt and Road Initiative", published by Global Legal Group, London, in the textbook Law and Practice of Injunctions in Malaysia by Sweet & Maxwell, in the textbook Law and Practice of Construction Law in Malaysia by Sweet & Maxwell and "Malaysian chapter on Construction Law", part of the Chambers Global Practice Guides published by Chambers and Partners. Ko Luen has also gained recognition in the field in various publications including Chambers & Partners Asia, The Legal 500, Benchmark Litigation Asia Pacific, Asialaw Profiles and IFLR1000 and has been named as one of the '10 Top Influential Construction Dispute Resolution Lawyers in Malaysia for 2023' in Business Today Lawyer Awards 2023 (July 20, 2023).



SR. JOHN WONG
Director (Quantum & Delay),
Charlton Martin Consultants

Sr. John Wong is a construction claims and dispute resolution specialist with nearly three decades of experience. He has focused exclusively on the preparation, analysis and defence of construction contract claims, developing particular expertise in critical path delay analysis, damages & loss and expense quantification, and evidential assessment. Having been trained in arbitration and construction law including canons of construction by seasoned arbitration counsel, John understands not only how claims are prepared – but how they are scrutinised, challenged and decided. This dual perspective enables him to assist tribunals and counsel with opinions that are technically rigorous, legally coherent and evidentially robust. John has testified as an Expert Witness in 22 arbitration and court proceedings giving clear, structured testimony that assists tribunals in navigating complex delay and quantum issues. His past training by arbitration counsel plus combined experience as a Quantity Surveyor, Claims Specialist, Adjudicator and Arbitrator gives him a rare 360-degree understanding of construction disputes – from project site realities to tribunal deliberations. Since 2007, John has been an articulate seminar speaker.



KELVIN AW
Partner, CMS Singapore;
Director, Holborn Law LLC

Kelvin Aw is a Partner at CMS Singapore and a Co-Head of its Infrastructure and Construction practice, with almost 30 years of experience in the sector. He has appeared before all levels of the Singapore Courts and in international and domestic arbitrations under ICC, SIAC, AIAC, and CIETAC rules, and is also experienced in statutory adjudications under Singapore's Building and Construction Industry Security of Payment Act 2004, since inception. On the transactional side, he advises on major infrastructure projects across Asia, with a focus on rail, renewable energy, commercial developments, and data centre projects. A graduate of the MSc programme in Construction Law and Dispute Resolution in King's College London, Kelvin is also a Senior Accredited Specialist with the Singapore Academy of Law, a Fellow of the Singapore and Chartered Institutes of Arbitrators and a Senior Adjudicator with the Singapore Mediation Centre. Clients describe him as "exceptionally knowledgeable and pragmatic," with an ability to "quickly assess the key risks and deliver clear, commercial solutions." Recognised by Chambers, Legal 500, and Benchmark Litigation, he is also a sought-after speaker at industry conferences.



KUA LAY THENG
Partner,
Wong Partnership

Lay Theng is a Partner in the Infrastructure, Construction & Engineering Practice at WongPartnership LLP, Singapore. Triple-qualified in England, Malaysia and Singapore, she has over 20 years of experience in construction and arbitration law. Her practice spans the full lifecycle of major projects—from contract negotiation and project execution to dispute resolution. She regularly advises on time and delay issues, variations, prolongation costs and termination, and represents clients in arbitration, mediation, expert determination, statutory adjudication and litigation. Before joining WongPartnership, Lay Theng was a Partner at a leading Kuala Lumpur law firm, where she focused on construction disputes. She also previously served as Deputy Registrar of the Singapore International Arbitration Centre (SIAC), gaining valuable insights into institutional arbitration proceedings. She is a Fellow of the Chartered Institute of Arbitrators (UK) and the Singapore Institute of Arbitrators, and regularly sits as arbitrator. She is empanelled with the SIAC List of Rising Arbitrators, the Asian International Arbitration Centre (AIAC) and the Borneo International Centre for Arbitration and Mediation (BICAM). Lay Theng is recognised as a Recommended Lawyer for Construction (Tier 1) in Legal 500 Asia-Pacific 2026, listed in The Best Lawyers in Singapore 2026 (Construction Law), and a Recommended Lawyer in Lexology Index: Construction 2026.

SESSION 3:



**DATO' MARY LIM
THIAM SUAN**

President, AIAC Court of
Arbitration; and Retired Federal
Court Judge of Malaysia

MODERATOR



**IR. PROFESSOR
CHRISTOPHER TO**

Arbitrator, Adjudicator,
Mediator and Adjunct
Professor



**IR. HARBANS
SINGH KS**

Principal, HSKS Dispute
Resolution Chambers



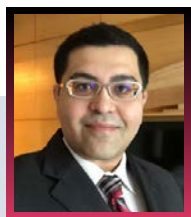
DEEPAK MAHADEVAN

Partner,
Azmi Fadzly Maha & Sim



DR. MINLI TANG

Partner,
AllBright Law Offices



**SATINDER SINGH
SANDHU**

Managing Partner,
Sandhu & Co.

Dato' Mary Lim Thiam Suan read law at the University of Leeds, UK and graduated with an LLB (Hons) degree. She has been admitted to Lincoln's Inn as a Barrister-at-law. She is now a Hon Bencher of Lincoln's Inn. In 1993, she obtained her Master of Laws degree from the University of Western Australia. Prior to her elevation to the High Court of Malaya, where she sat in the New Commercial Court, Dato' Lim served in various capacities at the Attorney General's Chambers of Malaysia. These include as Federal Counsel, Senior Federal Counsel, Senior Assistant Parliamentary Draftsman, Legal Advisor to the State of Negeri Sembilan, Deputy Head of Civil Division before finally retiring as Commissioner of Law Revision and Law Reform. Dato' Lim was the first judge of the Construction Court in Kuala Lumpur until her elevation to the Court of Appeal. She recently retired as a Judge of the Federal Court of Malaysia.

Dr. Christopher To is a chartered arbitrator, certified adjudicator and accredited mediator, chartered engineer, chartered information technology professional, barrister-at-law and a law professor (adjunct) who is on the panels of various leading global alternative dispute resolution bodies. He has arbitrated, adjudicated and mediated a variety of cases and is representing clients in cases within the dispute resolution field. Christopher is currently a barrister at law and the Programme Director of the LLM in Arbitration and Dispute Resolution at the City University of Hong Kong and was the Secretary-General of the Hong Kong International Arbitration Centre (1998 to 2008). He is the Chairperson of the Hong Kong Mediation Council (a wholly owned entity of the Hong Kong International Arbitration Centre), Council Member and Chairperson of the Hong Kong Mediator Accreditation Association Limited, Mediator Accreditation Committee, Immediate Past Chairperson of Construction Dispute Resolution Committee of the Hong Kong Institution of Engineers and Immediate Past Chairperson of the Hong Kong Institute of Directors. He is also the Chairperson of the Buildings Appeal Tribunal, Member of the Securities and Futures Appeals Tribunal, an Advisory Member of the Accounting and Financial Reporting Council and a Director of the Financial Dispute Resolution Centre.

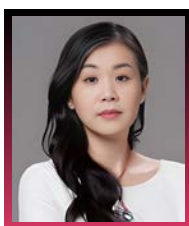
Ir. Harbans Singh KS. is a Professional and Chartered Engineer. Chartered Arbitrator, Mediator, and Adjudicator. Called to the Malayan Bar in 1995, he is, at the moment, however, not in active practice as an Advocate & Solicitor. He commenced his career with the Public Works Department (JKR), Malaysia, before joining an international German consultancy practice with whom he worked locally and then in Koblenz as a designer, resident engineer and contract administrator Later. Ir. Harbans served with a local consultancy firm in various professional capacities and presently is heading HSH Consult Sdn. Bhd and HSKS Dispute Resolution Chambers. He is a regular contributor to The Ingenieur". "The Malayan Law Journal". "The Law Review" and other publications and is the recipient of a number of awards, including IEM's Tan Sri Hj. Yusoff Prize for an outstanding Technical Paper (2001), the Cedric Barclay Award and the Chartered Institute of Arbitrator's Award for the Diploma in International Commercial Arbitration examination (2003). Ir. Harbans is also the author of a series of four books entitled "Harbans' Engineering and Construction Contracts Management", co-author of "Construction Law in Malaysia", "Law and Practice of Mediation" and "The PAM Contract 2006", a contributor to 'The Malaysian Standard Precedents and Forms (Vol. N)' and is a regular speaker at courses/seminars and conferences both locally and internationally.

Deepak practices in the field of civil and commercial dispute resolution with a primary focus on construction and engineering disputes. His experience in this area includes advisory and drafting services for all stages of the project lifecycle and formal dispute resolution (whether through litigation, international and domestic arbitration, contractual adjudication or statutory adjudication under the Construction Industry Payment and Adjudication Act 2012 (CIPAA)). Deepak has appeared as counsel in numerous domestic and international arbitrations as well as statutory adjudications under CIPAA. He also frequently appears as counsel in the High Court of Malaya and the appellate courts of Malaysia in relation to construction disputes. In addition to his experience as counsel, he is also a qualified adjudicator with the Asian International Arbitration Centre ("AIAC"). Deepak is also a member of the Bar Council Arbitration and Construction Law Committee.

Minli is dual qualified in mainland China/New York State and a registered foreign lawyer with the SICC. Minli has rich experience in dispute resolution, with a focus on international arbitration. Minli once was a Regional Representative of ICC YAAF and is now a committee member of the BAIAC, a supporting member of the LMAA, a member of the Shanghai Arbitration Association, a deputy director of the Arbitration Committee of the Shanghai Bar Association. Minli also sits as an arbitrator and is on the panel of arbitrators of the Asian International Arbitration Centre (AIAC), the Borneo International Centre for Arbitration and Mediation (BICAM), the Hainan International Arbitration Court, the Langfang Arbitration Commission, the Nanjing Arbitration Commission, the Shenzhen Court of International Arbitration, and admitted into the Dubai International Arbitration Centre (DIAC) Arbitrator List, the Hong Kong International Arbitration Centre (HKIAC) List of Arbitrators, and the Singapore International Arbitration Centre (SIAC) List of Rising Arbitrators. With postgraduate education in the UK and the US, and two years as a visiting lawyer at a leading barristers' chambers in London, Minli brings cross-border insight and international connections.

Satinder Singh Sandhu is an Advocate of the High Court of Sabah & Sarawak, with over 23 years of legal experience. He holds a Specialist Master's in Construction Law (Hons) from the University of Auckland, New Zealand, and specializes in commercial litigation, particularly in construction, company law, contracts, insolvency, negligence, and property disputes. He is a panel Adjudicator with AIAC and AIADR, a panel Arbitrator with BICAM, where he also sits as an Expert Pane. He has been appointed as an adjudicator and arbitrator in various disputes, and regularly acts as counsel in construction projects across West Malaysia, Sabah, and Sarawak. Beyond litigation, Mr. Satinder is actively engaged in drafting and advising on construction contracts for infrastructure projects including roads, hydro-power facilities, telecommunications, and other large-scale developments. He also provides corporate legal advisory services to listed and private companies. In mediation, Mr. Satinder is an accredited mediator with the High Court of Sabah & Sarawak, an Evaluative Mediator with RICS, and a panel Mediator for AIAC and AIADR.

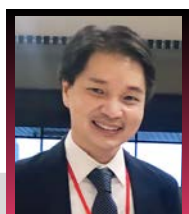
SESSION 3:



LYNNDA LIM

Managing Director,
REX C Expert & Dispute Services

Lynnda is the Managing Director of Rex C Expert & Dispute Services Sdn Bhd, a dispute resolution professional qualified both in technical and law, with over 20 years of experience in the construction industry. She is accredited across multiple roles in Expert Witness, Chartered Quantity Surveyor, Chartered Construction Manager, Arbitrator, Adjudicator, Mediator. She was an Accredited NEC3 Project Manager. Lynnda actively acts as a delay and quantum expert witness in arbitration and court. She leads and manages dispute resolution proceedings, including the review and drafting of claims, adjudication/arbitration submissions. Lynnda also provides expert advisory advice on matters related to delay, extension of time, variation, defects including dispute services across the APAC region, including Australia, Singapore, United Kingdom, Hong Kong, China, Vietnam and Malaysia.



DATUK ROGER CHIN

Partner,
Chin Lau Wong & Foo

Roger Chin is a legal professional whose work spans law, public policy, business strategy, and investment facilitation. He is a Nominated Member of the Sabah State Legislative Assembly and currently serves as Chairperson of Invest Sabah Berhad, Sabah's official Investment Promotion Agency. From 2019 to 2023, he served as President of the Sabah Law Society. He is also a Council Member of the Borneo International Centre for Arbitration and Mediation (BICAM). Roger holds dual degrees in Law (LLB) and Commerce (BCom) from The University of Melbourne. He began his career at Accenture as a Business Analyst in the Strategy Capability Group before entering legal practice, and is now a Partner at Chin Lau Wong & Foo in Sabah, Malaysia. He is a Barrister and Solicitor of the Supreme Court of Victoria, Australia, and a registered patent, trademark, and industrial design agent. His work centres on dispute resolution, corporate and commercial law, and intellectual property, with a practical focus on how law and institutions can enable sustainable business growth. Roger also sits as an Arbitrator, Adjudicator, and Mediator, and serves on the Malaysian Government Special Task Force advising on the Sulu heirs arbitration claim, as well as the Sabah Law Reform Advisory Council. He writes regularly as a columnist for the Daily Express on legal, governance, and economic issues affecting Sabah and Malaysia. Across these roles, his interest lies in strengthening legal and investment frameworks so that innovation, enterprise, and public trust can take root over the long term.



ALEX NGU

Managing Partner,
Alex Jason & Co.

Alex Ngu Sze Shae is an experienced legal practitioner specializing in civil litigation, arbitration, construction law, and mediation. As the Managing Partner of Alex Jason & Co., he has represented clients in various capacities. Admitted to legal practice in Malaysia and Australia, Alex is a Fellow of the Chartered Institute of Arbitrators (CI Arb) and a recognized arbitrator in dispute resolution forums. His expertise spans construction law, estate law, oil and gas law, banking law and contract law. Alex is actively engaged in legal education and professional training, having spoken at major conferences such as Borneo ADR Week, the Arbitration Conference in Colombo, Construction Claim's Conferences and AIAC's Roadshows. Beyond his legal career, Alex is dedicated to pro bono legal services, contributing to organizations like the Sarawak Institute of Arbitration and Dispute Resolution (SiADR), Kuching Simanggang Road Benevolent Society and the AIAC Pro-Bono Mediation Initiative.

SESSION 4:

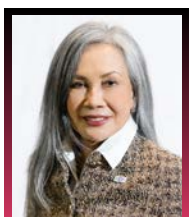


MICHAEL TONKIN

Partner,
HKA

MODERATOR

Michael Tonkin is a Chartered Quantity Surveyor, Chartered Arbitrator, RICS Accredited Expert Witness and CEDR Accredited Mediator with over 35 years of construction industry experience. He is an effective dispute resolver and has acted as quantum expert on around 80 occasions. Michael has been a party-appointed expert witness, a single joint expert witness and a third-party expert evaluator. He has given oral testimony in traditional cross-examination as well as concurrent evidence (hot-tubbing) in international arbitrations in Asia, Australasia and the Middle East. Michael often acts as 'coordinating expert' across several disciplines of expert. Michael has been appointed as arbitrator on more than 70 occasions, including as sole arbitrator, chairman of a tribunal of three, and co-arbitrator, under the auspices of ICC, LCIA, DIAC, ADCCAC and the TAI. He regularly participates in other alternative dispute resolution processes such as adjudication and dispute adjudication boards (DABs). Michael has extensive experience of commercial negotiations in major projects, particularly where bespoke contracts and innovative methods of procurement have been used. With a background in cost management, he specialises in commercial management, contract management, negotiation, risk management, third-party financial reporting and strategic advice. His project experience ranges from major infrastructure and buildings across the Middle East, UK and Asia; power and water in Africa, the Middle East, Asia and Europe; and oil and gas projects in the Middle East and Australasia. Michael regularly provides commercial advice on formal dispute resolution, dispute avoidance and procurement. He is adept in many of the major standard forms of contract and has been employed by government bodies, large private companies, contractors and subcontractors to advise on commercial matters and procurement. Michael is the Deputy President (2026) of the Chartered Institute of Arbitrators and will become President of Ciarb in 2027.

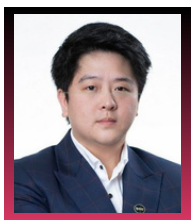


KAMILAH KASIM

Partner,
Rosli Dahlan Saravana
Partnership

Kamilah Kasim is a Partner at Rosli Dahlan Saravana Partnership (RDS) and a leading Malaysian lawyer in projects, energy and infrastructure. She graduated with a Bachelor of Laws from the University of Malaya and was called to the Malaysian Bar in 1987. She has nearly four decades of experience advising on complex infrastructure, energy and utilities projects. Her practice covers major rail, airport, port and power developments, as well as public-private partnerships and complex construction and engineering contracts. She regularly advises on concession arrangements, power purchase agreements, EPCC contracts, operation and maintenance agreements, long-term service agreements and multi-contract project structures. Kamilah began her career in litigation and arbitration, giving her a practical understanding of how contractual and regulatory risks emerge during project implementation. This perspective informs her drafting and negotiation approach, with a strong emphasis on clarity, balanced risk allocation and long-term enforceability. She is consistently recognised by leading legal directories for her work in projects, energy and infrastructure, including: Woman Lawyer of the Year, Asian Legal Business (ALB) Malaysia Law Awards 2023, Hall of Fame for Projects & Energy, The Legal 500 Asia Pacific, Hall of Fame for Real Estate & Construction, The Legal 500 Asia Pacific, Market Leader for Project Development, IFLR1000, Women Leader, IFLR1000, and Band 1 for Projects, Infrastructure & Energy, Chambers Asia-Pacific

SESSION 4:



STELLA KHO

Manager – Strategy & Corporate Development Department, Sarawak Energy

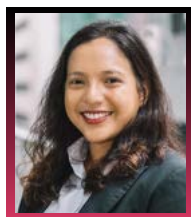
Stella brings a unique, end-to-end perspective on claims management in the infrastructure sector, having navigated complex disputes from the construction phase through to long-term operations. Her academic foundation includes dual qualifications in quantity surveying and law, complemented by passing the AIAC Certificate in Adjudication in 2022. She began her career at Sarawak Energy as part of the legal team, where she was instrumental in managing claims and disputes across the company's portfolio of capital projects. She is directly involved in the Baleh Hydroelectric Powerplant Project, handling contractor claims throughout the active construction phase. Her experience also extends into the operational lifecycle, where she managed defects and performance-related claims on major infrastructure assets, including the Balingian Coal Fired Power Plant and the Kidurong Combined Cycle Power Plant. Having now transitioned to the Strategy & Corporate Development team, Stella has shifted her focus from reactive dispute resolution to proactive risk management. She currently concentrates on minimizing contractor conflicts before they arise by improving contract structuring and developing a more comprehensive understanding of bid pricing and risk allocation prior to contract award. Her background provides a rare 360-degree view of the claims lifecycle—from the boardroom strategy of project approval to the on-the-ground reality of construction and operational defects. She fully believes that strategic foresight and robust pre-award analysis can build healthier projects and prevent disputes before they start.



SHAUN KUMAR

Chief Executive Officer, ADR Stop

Shaun has over 30 years of experience in the construction industry, with a career spanning Malaysia, Singapore, and Germany. He has worked in diverse capacities—as Contractor, Client, and Consultant—giving him a unique 360-degree perspective on project delivery and dispute resolution. Over the years, he has overseen major developments in healthcare, hospitality, and aviation, serving as an Owner's Representative and Project Director on high-value, complex projects. His professional journey includes leadership roles with international construction multinationals, government-linked organisations, and public-listed companies. Beyond project delivery, Shaun has built a strong reputation in dispute resolution and claims management. He is empanelled by the Asian International Arbitration Centre as a licensed Adjudicator and Mediator and is widely recognised as an accredited expert in delay and disruption claims. He has testified in multiple construction disputes before the High Courts of Malaysia as well as in domestic and international arbitrations. Drawing on his technical expertise and decades of practical experience, Shaun provides independent, reliable, and authoritative opinions on delay analysis, claims, and dispute matters, assisting tribunals, clients, and legal teams in achieving fair and just outcomes.



MONISHA CHEONG

Associate Director, LVM Law Chambers

Monisha Cheong is a dual-qualified lawyer (Singapore and Roll of Solicitors of England & Wales) who has more than 10 years of experience in building, construction and projects matters. Fluent in English, Mandarin and French, she has represented and acted for international and domestic contractors, developers, consultants, lenders, security trustees and other actors key to the success of a project in its life cycle in both contentious and non-contentious matters. She has been involved in matters relating to prominent international and domestic infrastructure projects such as integrated developments, waste management plants, power plants, solar farms, airports, national hospitals, public housing projects, national educational institutes, many of which are of strategic national importance and have attracted headline news. Monisha is a Contributing Editor of the Singapore "White Book" (Singapore Civil Procedure) 2022 on Order 3 (General Matters) and Security of Payments and Construction Adjudication (3rd Edition) by Chow Kok Fong.



SR. YOW KAH LUN

Chief Executive Officer, Plus 3 Consultants

Sr. Yow Kah Lun is a Chartered Quantity Surveyor (MRICS) with over 20 years of experience in the building and infrastructure construction industries across Malaysia and the Middle East. He holds a Master's degree in Construction Contract Management and has established himself as an expert in construction claims, dispute resolution and project management. Kah Lun is also a member of the Royal Institution of Surveyors Malaysia (RISM), a member of the Chartered Institute of Arbitrators (CI Arb) and a certified Project Management Professional (PMP) under the Project Management Institute (PMI). Additionally, Kah Lun is accredited as a Mediator with RICS and is empanelled with the Asian International Arbitration Centre (AIAC) and the Korean Commercial Arbitration Board (KCAB). As the CEO of Plus 3 Consultants, a leading construction claim consultancy in Malaysia, Kah Lun oversees operations across Asia Pacific with permanent offices in Malaysia and Hong Kong. He has been instrumental in building strategic partnerships with firms like CCR from Australia and Quantum Global Solutions from Qatar. Throughout his career, Kah Lun has led significant projects and teams, including his role as Contracts Manager, where he handled pre-and post-contract administration, commercial management and claims analysis. Kah Lun is passionate about sharing his knowledge and has spoken at various industry conferences and seminars. He continues to contribute to the industry through leadership and expert services in construction claims and dispute resolution.

THANK YOU TO OUR SPONSORS!



REX C Expert & Dispute Services Sdn Bhd was founded by Ms Lynnda Lim and supported by team members of quantity surveyors, construction management, delay analysts, planning and scheduling with technical and law qualifications. REX C specialises in construction dispute resolution and dispute avoidance. REX C provides services for expert, claim and advisory ranging from expert witnesses both in delay and quantum in court and arbitration, the management of dispute proceedings in arbitration and adjudication, provides construction contract solutions in relation to the payment, valuation of work done, variation, extension of time, loss and expense, defects, contract administration and other contractual issues to the employer, main contractors, subcontractors, specialist sub-contractors, suppliers, consultants and end users. REX C, under Ms Lynnda Lim's leadership also involved in projects in Hong Kong, Australia, the United Kingdom, Singapore, China and other jurisdictions providing contractual advice on contentious and non-contentious contractual matters, arbitration and adjudication. REX C also provides in-house training where the training material is custom-made based on the Client's needs and expectations.

Plus 3 is a leading commercial consultancy committed to delivering a fresh approach to projects, redefining the construction and engineering industry. We offer a comprehensive range of cutting-edge consultancy and resourcing solutions that serve as the backbone of any successful construction and engineering project. Our commitment to excellence and unified expertise in Claims Management, Programming and Planning, Quantity Surveying, Legal and Contracts, Contract Administration, Adjudication and Expert Advice, allows us to successfully manage and deliver on both domestic and international projects, driving innovation through Data Analytics and AI. Through our highly qualified teams of engineers, commercial and contractual advisors, our core priority is to effectively transform traditional engineering and construction projects into commercially successful, sustainable business infrastructure, achieving industry-leading results for our clients and partners.



ADRStop is a specialist platform that provides independent, neutral support services for parties involved in alternative dispute resolution, helping them source a range of expert witnesses required. It offers consultation contact points and invites ADR practitioners to join its panel, suggesting that it connects parties with qualified neutrals and support professionals / experts for matters such as arbitration, adjudication, and mediation



CONSTRUCTION CLAIMS & ADR CONFERENCE SABAH & SARAWAK 2026

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